MAINTENANCE UNIVERSITY A Concept and a Plan

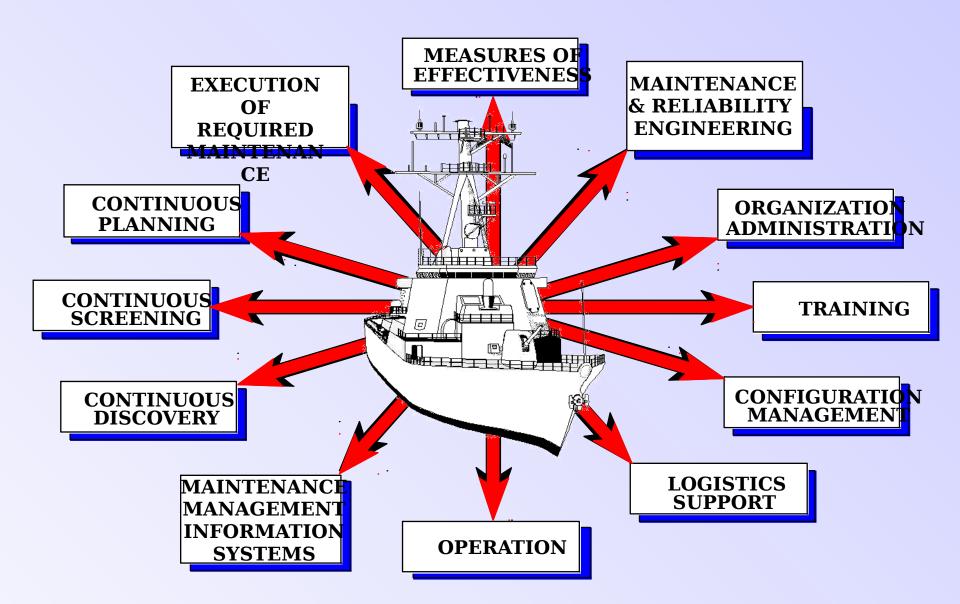


Better Maintenance Sustained Material Readiness ... Through Knowledge

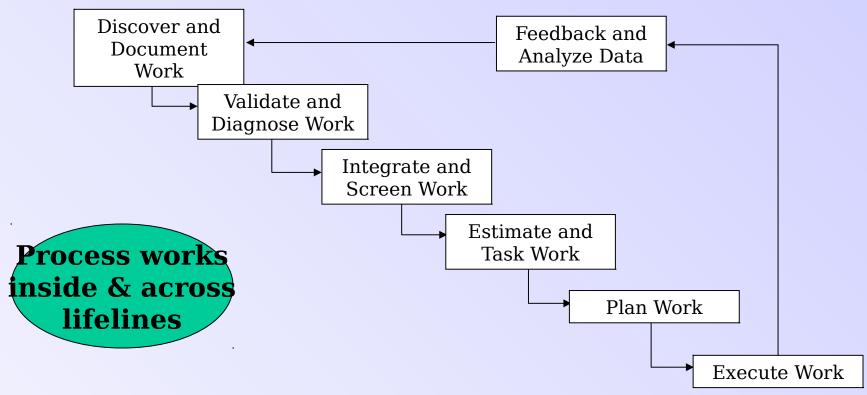
Mr. Andy LeBoeuf LeBoeuf@cnsl.spear.navy.mil http://musrv.spear.navy.mil/main

http://www.spear.navy.mil/

Ship Maintenance Management Engineered, Holistic, and Systemic



Coordination of the Integrated Fleet Maintenance Management Process



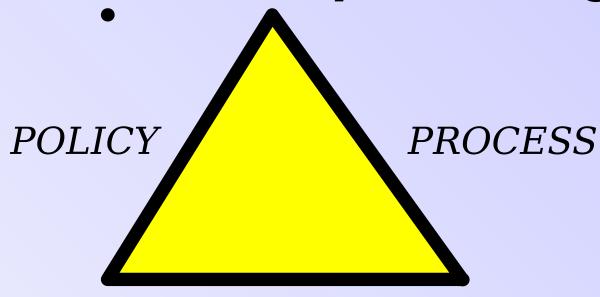
Maintenance Management and Configuration Management linked every step of the way

Operational Challenges Require

- Greater ship operational Same commitments availability force
- Less maintenance Tewer, shorter industrial availabilities
- A focused maintenance strategy

...sustain material readiness ...improve maintenance productivity

Maintenance Strategy Implementation Requires Merging:



KNOWLEDGE

the weakest link

- ► Maintenance education & training not keeping pace
 - •Reliance on knowledge based on
 - <u>General</u> awareness briefings
 - Self-study of applicable directives
- ► Shipboard personnel turnover exacerbates issue

Improve the knowledge side of the triangle

- Functions previously accomplished by PERA Surface
- Inform and educate
 - Maintenance strategy and policy
- Train
 - Maintenance managers
 - Process
 - Techniques to reduce duration & scope of major scheduled availabilities
 - Ships' crews
 - Preparation for & efficient execution of emergent & scheduled availabilities

MU Addresses Current Surface Force Priorities

- Assessment Process
 - Improve Self & Leverage Outside Assessments
 - Changing Maintenance Management Business Rules
- CSMP
 - Creation, Management, and Validity
- PMS
 - Beyond Inspections
- Maintenance Requirements
 - What are they...How do we define
 - Better Execution...Availability Management

Maintenance University Products

- Six Tailored Seminars
- Best Practices and Benchmark Products
 - Integrated Readiness Planning (BP)
 - Available S/F Man-hours (BP)
 - Ship System Experts (BP)
 - Zone Inspection Guide
 - ZI Video(s)
 - INSURV Prep Package
 - Shipboard Maintenance Manager's Handbook
- Web Site Gateway
 - Electronic maintenance management PDL
 - Course materials
 - References
 - Lessons learned: Availabilities, INSURV, special maintenance events

Six Tailored Seminars

- Maintenance University Seminars
 - Command
 - Includes tailored MINWAR P-CHENG
 - Division
 - Work Center Supervisor
 - 3-M Coordinator
 - Ship System Expert Introduction
 - TDO / Shore Maintenance Manager
 - Inaugural presentation very soon

Best Maintenance Practices

- Recommendations not directives
- Proven practices that are successful
- Access via SURFLANT Maintenance Web Site
- Approved Best Maintenance Practices
 - Ship System Experts (SSE)
 - Integrated Readiness Plan
 - Planning Board for Readiness
 - Division In the Spotlight

Maintenance University Web Site

- Access via SURFLANT Maintenance Web Site
- Provides on-line access to computer-based courses
- Provides information on maintenance availability management and related training
- Includes maintenance management lessons learned
 - depot and overseas availabilites
 - paint teams
 - special evolutions

Keeping Current

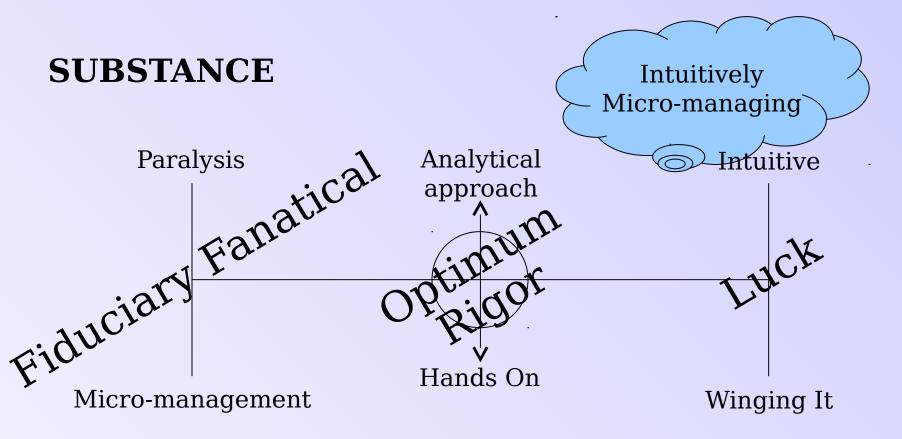
- Maintain Current Instructions
 - Really Read Them
- Network Across the Waterfront
- Ask The Why's and What Is The Reference
 - Paper Trail
 - CMI/IP's and WFIP
 - Message Traffic

A change is announced Tuesday, is being taught Thursday 12

The Right Stuff

- Teaching the US Navy maintenance strategy and process including implications
- How to self assess and take action including follow up
- How leverage out side assessments
- How to balance self sustainability and asking for outside help
- Increasing value added of PMS
- How to write and process work candidates
- How to reconcile shore and ship CSMPs using tools provided by SURFLANT
- How to determine off ship work assignment
- Understand the Inter-Deployment Cycle (IDC)
- Show how each step of the IDC process is dependent on each other
- How to build and manage an Integrated Readiness Plan
- How to leverage maintenance availability milestones
- How to build a work package and review bid specifications
- Where standard items are found and how to use them
- How to plan a job
- How to provide work oversight
- Teaching every thing a Sailor does is work
- How to determine available ship's force man hours for all work

Questions?

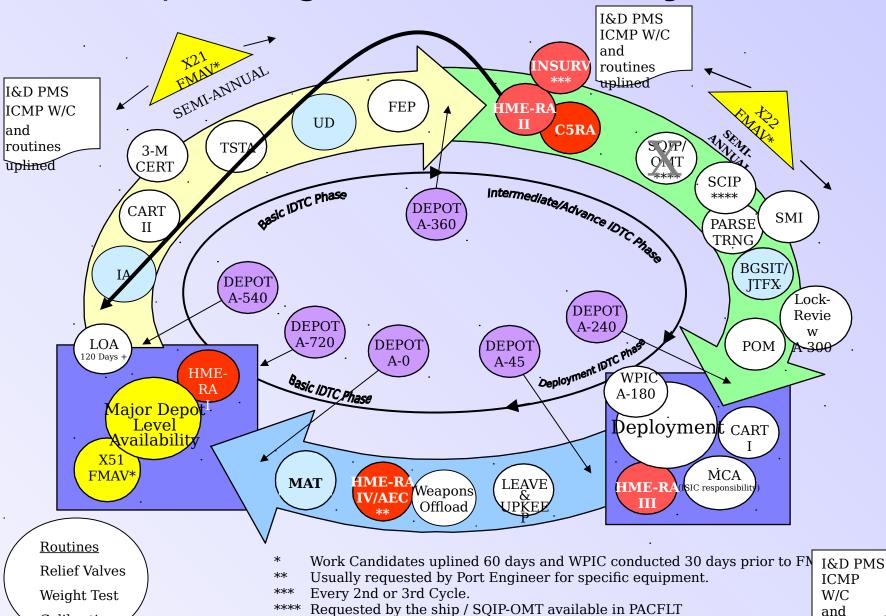


FORM

Management 101

14

IDTC - Operating & Maintenance Cycle



routines uplined

Calibration

Material Assessment Process

HME-RA I HME-RA IHME-RA IHME-RA I Structural - Next C5RA (Misc Condition (Structur Avail) (Operational) Equip) Based Techal - Next Assist Avail)

Master Assessment Index (MAI) lists universe of

assessment tasks, indicates recommended time

frames, and assessing activity

Availability

Work-upDeploymentPre-Avail Availability

MU CO Course Comments

- Expand MU; teach it to all our shipboard officers & senior enlisted
- Great course. Brings a little of the SOSMRC mentality back into the pipe line
- Anything this course can do to reemphasize self assessment techniques and teach them to DivO/DH/XO level officers will pay off in better material condition

Assessment Process

- Ship's Self Assessment
 - Material Condition and Material Readiness
 - Other Areas
- Outside Assessments Certifications & Inspections
 - 3-M Assessment and Certification
 - SEMAT and C5RA
 - Certifications
 - INSURV

CSMP Management

- Creation Of A Usable Document
 - Starts with individual Work Candidate
 - Continues with validation of each Work Candidate
 - Hands on management of CSMP over time
- CSMP Validity
 - Key element of MU
 - Tools to enable
 - Management of CSMP files
 - Prioritize, the urgency of the repair
 - Advocating work beyond the lifelines

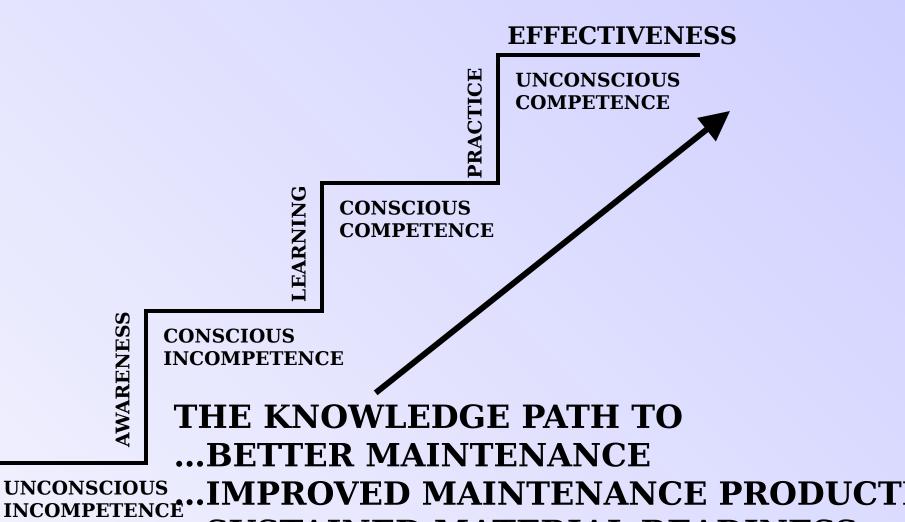
PMS

- SKED The PMS scheduling tool
 - Time Based Checks
 - Number of checks reduced by SURFMER
 - Situational
 - Not getting scheduled
- Spot Checks
 - Discovering time based checks not accomplished
- 3-M Certification
 - Only looks at part of the ship maintenance continuum

Maintenance Requirements

- What Are They?
- How Do We Manage?
 - Milestones
- How to Get the Most From a Maintenance Dollar?
 - Ship's Force Available Man Hours
 - Capability and capacity
 - Bid Specification Review
 - Are we getting what we are asking for
 - Provided at a constant rate or bulk
 - Milestones and Key Events
 - Short availabilities make management critical
- PB for R and the Integrated Readiness Plan

UNCONSCIOUS COMPETENCE



...SUSTAINED MATERIAL READINESS